





October 28th 2014 Newbury Library 7:00 pm

# Newbury Municipal Building Committee's Presentation to the Town's Joint Boards and Committees

## Board of Selectmen

Geoff Walker, Chair

Chuck Bear

Michael Bulgaris

Damon Jesperson

David Mountain

#### Finance Committee

Frank Remley, Chair

Linda Allen

Eugene Case

**Bob Connors** 

Larry Guay

Erica Jacobsen

Marshall Jespersen

Tracy Blais, Ex Officio

## Capital Planning Committee

Larry Guay, Chair Marshall Jespersen

Nicholas Orem

Frank Visconte

Tracy Blais, Ex Officio

#### Planning Board

John Weis, Chair

George Morse

John O'Connell

Kathleen Pearson

Martha Taylor, Town Planner

#### **Police Department**

Michael Reilly, Chief of Police John Lucey, Jr., Deputy Chief of Police

#### **Inspectional Services**

Sam Joslin, Building Commissioner/Facilities Manager

#### **Municipal Building Committee**

Eric Svahn, Resident Member, Chair

Tracy Blais, Town Administrator

Mike Doyle, Resident Member

Steve Fram, Board Of Health

Sam Joslin, Building Commissioner/Facilities Manager

John Lucey, Jr., Deputy Chief of Police

Richard Ronder, Resident Member

Martha Taylor, Town Planner

### Agenda - Goals - Supporting Documents

#### Agenda:

Introduction to the Project

Project History

**Existing Facility Issues** 

Project Schedule

Proposed Space Needs Program

Proposed Building and Site Options

**Budgets** 

Next Steps

#### **Meeting Goals:**

- 1. To present/review all the work that has been done to date to propose a solution to the facility issues at the Police Station and Town Hall.
- 2. To come to a joint understanding on each project component; scope, cost, site, and schedule of the project.
- 3. To come to a consensus on a single option to be studied for presentation to the Town's residents for preliminary design and engineering by a design professional.

#### **Supporting Documents:**

Report - Conceptual Program Study, CSS Architects, June 2014

Letter - Location Recommendation, Newbury Planning Board

Letter - Police Chief on the Program Needs

Letter - Building Inspector - Notice of Facility Deficiencies

Letter - Police Chief - Notice of Facility Deficiencies

Report – Salisbury – Community Safety Complex Conceptual Design

Form B - Capital Planning Committee, Request For Funding

Report - Mold Testing Report, by Enviro. Diagnostics Professionals

Report - Facility Inspection, Department of Public Health



## History of the Facility Issues at The Police Department & Town Hall

#### **2004 POLICE STATION SELF-EVALUATION REPORT** (BACKGROUND FOR MASTER PLAN)

#### 2006 MASTER PLAN INVENTORY OF COMMUNITY FACILITIES

- POLICE STATION: TOO SMALL, OVERCROWDED, NO ROOM FOR FUTURE GROWTH
- FUNCTIONALLY OBSOLETE, NOT COMPLIANT WITH CURRENT BUILDING CODE, SUBJECT TO REPEATED FLOODING
- RECOMMENDATION TO RELOCATE/REDEVELOP POLICE STATION, POTENTIALLY IN PUBLIC SAFETY COMPLEX

#### 2008 WOODBRIDGE SCHOOL COMMITTEE REPORT (March)

- CONFIRMED POLICE STATION DEFICIENCIES NOTED IN MASTER PLAN
- EXPLORATION OF OPTION OF EXPANDING POLICE INTO FIRST FLOOR OF TOWN HALL IN CONJUNCTION WITH
- RELOCATION OF TOWN OFFICES TO WOODBRIDGE SCHOOL

#### 2012 CPC - SITE INSPECTION REPORT & RECOMMENDATIONS (May)

- EVALUATION OF CURRENT POLICE STATION CONDITIONS
- RECOMMENDATION TO CONDUCT SPACE NEEDS ASSESSMENT
- RECOMMENDATION TO EXPLORE DEVELOPMENT/REDEVELOPMENT OPTIONS

#### 2012 PUBLIC SAFETY SITE SELECTION COMMITTEE MIDTERM REPORT (December)

- IDENTIFICATION OF POTENTIAL SITES FOR POLICE FACILITY OR PUBLIC SAFETY COMPLEX
- WOODBRIDGE SCHOOL RENOVATION WITH ADDITION; GOVERNOR'S ACADEMY PROPERTY ON ROUTE 1; MANTER FIELD, BYFIELD,; NEWBURY TOWN LIBRARY, BYFIELD; COMBINED TOWN HALL, POLICE STATION, AND FIRE STATION AT 25 HIGH ROAD/3 MORGAN AVE.; TOWN FOREST, BOSTON ROAD; OTHER TBD

#### 2013 PUBLIC SAFETY COMPLEX COMMITTEE (June)

- ASSESSMENT OF SPACE NEEDS AND FUNCTIONAL DEFICIENCIES FIRE, EMA, AND POLICE DEPARTMENTS
- PLAN FOR FUTURE NEEDS 50 YEARS
- MAINTAIN TWO UP-TO-DATE FIRE STATIONS FOR HIGH LEVEL OF SERVICE FOR ALL AREAS OF TOWN
- EVALUATION OF PREFERRED SITE MORGAN AVENUE PARCELS OWNED BY PROTECTION #2



## NEWBURY CAPITAL PLANNING COMMITTEE SITE INSPECTION REPORT AND RECOMMENDATIONS

8 May 2012

"Newbury municipal facilities <u>continue to operate well past their planned life span</u> and the Police Department's facility is no exception. The facility has become seriously overcrowded, suffers from a lack of sufficient infrastructure (HVAC, electrical, data, and telecommunication) and is challenged to provide Newbury with vital services given outdated security and safety systems which if not addressed will ultimately result in a decline of operational efficiency and morale."

"In brief, the facility <u>does not meet current standards for the programmatic</u> <u>needs</u> of a 21st century police department facility such as a secure entry lobby, a communications center, a cellblock, interview rooms, men's and women's locker rooms, training rooms, offices, evidence storage, booking room, squad room, day room, garage or a sallyport."



- Failing air quality levels per M.G.L. c. 111 sec. 5 continues to be an issue
- Recurring flooding by rain water and /or sewage (violation of 105 CMR OSHA regulations)
- Rodent and snake issues (violation of 105 CMR and OSHA regulations)
- Pest issues Small flies land in contaminated sewage and land on officers causing welts where fecal matter is left behind (violation of 105 CMR and OSHA regulations)
- Lack of storage consistently leads to storage in egress ways or utility rooms creating fire hazards and egress issues (Violation of Chapter 10 of 780 CMR and 527 CMR)
- Lack of ceiling height prevents proper ductwork for heating and cooling systems
- Improper fire separation from first and second floors (violation of Chapter 5 of 780 CMR)
- Non-compliant accessibility issues (violation of 521 CMR)
- Inadequate unisex toilet and locker room facilities (105 CMR and OSHA regulations)
- Overall crowding of all offices leading to multiple trailer purchases and ongoing maintenance and conditioning of the trailers
- Sprinkler system lacking, but highly recommended



#### **HEALTH ISSUES:**

- Ongoing insect infestation-including ants, spiders, sewer flies, biting flies.
- Numerous resources have been spent on pest control over the years.
- Ongoing rodent/pest infestation-including mice, rats, snakes.
- Recurring flooding from rainwater as well as septic water from tank and pump failure.
- Mold issues caused by prior flooding.
- Air quality issues from dust and mold.

#### **OPERATIONAL ISSUES:**

- Lack of storage for equipment, evidence and supplies.
- Lack of adequate cell block, nonconforming to state standards.
- No adequate holding facility for juveniles or for female prisoners.
- Inadequate room for I.T./9-1-1/Phone equipment and records.
- Lacking privacy separations between offices and sensitive procedures areas.
- Inadequate locker facilities, no separate male/female facilities.
- No private cell block access. Privacy issue for those taken into custody as well as a safety issue for the public.
- No area inside the police facility where members of the public can meet privately with officers.
- Inadequate office space has necessitated the purchase of two construction trailers.
- Code violation handicap access to construction trailers.
- Our squad room doubles as a make-shift Emergency Operations Center.



#### **OFFICER SAFETY ISSUES:**

- The booking room is inadequate to handle violent prisoners.
- A lack of restraint system forces officers to manually restrain violent prisoners.
- No sally-port forces officers to bring prisoners in through the front entrance of the police station (glass doors) and march them through a small hallway and open conference room prior to the booking area. This is a tremendous officer safety issue.
- No adequate building security. The outside access to the dispatch area and the windows to the dispatch area are not secure. The rear entrance to the station is not secure.
- Non-Code fire prevention/suppression methods for the building.
- Inadequate weapon storage facility.







#### **Police Station Issues Summary**

- 1. The need for a new police facility has been apparent for decades.
- 2. The current facility is inadequate to suit the needs of a modem, professional police department.
- 3. The facility is inadequate for the Newbury Police Department to achieve national accreditation.
- 4. The Newbury Police Department provides many services to the Town of Newbury:
- Police services
- Harbormaster Services
- Animal Control
- Animal Inspection
- emergency Management
- Police & Fire Dispatch



#### **Town Hall Issues**

- Poor to hazardous air quality per M.G.L. c. 111 sec. 5 continues to be an issue
- Leaking roof during mild storms
- Rodent activity (violation of 105 CMR and OSHA regulations)
- Improper fire separation between first and second floors (violation of Chapter 5 of 780 CMR)
- Non-compliant accessibility issues (violation of 521 CMR)
- Inadequate restroom facilities (105 CMR and OSHA regulations
- Sprinkler system is lacking but highly recommended
- Lack of proper document storage (violation of MGL 66)
- Overall crowding of all offices leading to multiple trailer purchases and ongoing maintenance and

conditioning of the trailers



## **Project Schedule**

2014 October 28th	Today
2014 November 1st	MBC files a Form B - Capital Funding Request
2014 November ??	MBC to hold a Public Workshop to present the issues
2014 December ??	MBC to hold a Public Workshop to present the issues
2015 May or sooner	ATM - Warrant request for Funding Design/Engineering
2015 June	Design and Engineering, to March 2016
2016 May	ATM - Request Funding for Project
2016 June	Ballot Initiative for Debt Exclusion Override
2016 July	Project Bidding
2016 August	Construction Starts, estimated 14 months of construction
2017 November	Construction Completed - Start Finishes-Furnishings-Equipment
2018 January	Facility ready to occupy

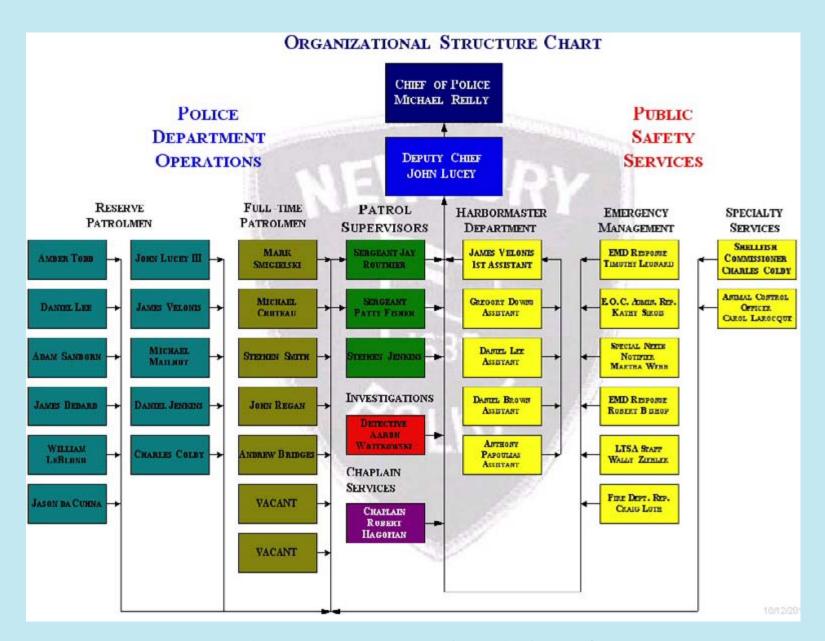
## **Police Department Program**

	Town of Newbury Police S	tation			August 19, 2014 - EPS r2
	Space Needs Program	Data from Opt 8/19/2014	ion A & B has b	oeen taken from	n the CSS Report Dated
	Space	Opt A	Opt B	Exist	comments
	TOTAL Program Area	9000	8,901	3,375	
BUILDIN	G MISC	1092	1,480	366	
	Int & Ext Walls	572	700	200	
	Corridors	200	400	166	
	Stairs front	120	130	0	
	Stair back	120	130	0	
	Elevator & Machine Room	80	120	0	
GENERA	L	1,332	845	276	
	Entry Vestibule		0	47	
	Entry Lobby	300	0	0	Shared ??
	Unisex Public Toilet	52	65	0	
	Training (Community) Room	630	404	0	
	HVAC/ELEC/ FP room	336	360	229	
	Janitor's Closet	14	16	0	
DISPATC	H	673	1,168	662	
	Entry Lobby	0	344	0	
	Operations/Communications	250	400	249	
	unisex toilet	25	65	0	
	Break room/locker area	104	149	107	
	Interview/fire arms room	71	62	0	
	copy/files/storage	95	48	70	
	storage	100	100	152	
	closet	28	0	84	
PATROL		1,652	1,277	699	
	Sargent's area		0	192	
	Interview Room (secure)		0	0	
	Interview/fire arms room		0	0	
	Armory	40	14	0	
	Squad Room: Briefing & Roll Call	806	307	227	
	Officer's Mens Lockers/shower	456	323	216	
	Officer's Women's Lockers/shower	350	265	64	T= Trailer

storage room			70	0	
bunk room			92	0	
men's toilet			115	0	
women's toilet			91	0	
DETENTION	F	1,145	1,158	317	
Sally Port		338	360	0	
Detainee Shower Room	1	22	22	0	
Holding Cell		45	45	0	
Processing - Booking		383	320	244	
Male Cell w/ lobby	1	90	120	0	
Female Cell w/ Lobby		90	120	0	
Juvenile -HP Cell w obby		110	110	73	
Matrons Room	1	43	45	0	
Washer Dryer Room		24	16	0	
DETECTIVE OF EMPENOE		000	011	000	
DETECTIVE'S - CID - EVIDENCE	-	389	314 100	332 140	<b>T</b>
Detective's work area - Office		131			1
Evidence CID processing lab		114	92	68	
Evidence Storge Active room			80	28	
Evidence Storge room		144	42	96	
ADMINISTRATION		2,717	2,337	723	
Reception Area		340	300	117	
Chief's office w/ closet		361	343	163	Т
Deputy Chief office w/ closet		229	215	155	Т
Conference Room		280	290	156	Т
Animal Control Office		100	214	0	separate room
Harbor Master Office		100	0	54	T, or joined w/ Animal control ?
Bunk Room		150	70	78	Т
Break w/ Kitchen		796	605	0	
Unisex/ HP Toilet			48	0	
Men's Restroom		51	0	0	
Women's Restroom			0	0	
Emergency Control / 911		200	0	0	
Computer/Telephone/Server		96	252		
Janitor's Closet		14	0	0	
EMERGENCY MANAGEMENT CENTER		0	322	0	
Emergency Control Center	T	0	252	0	
Storage Room			70	0	



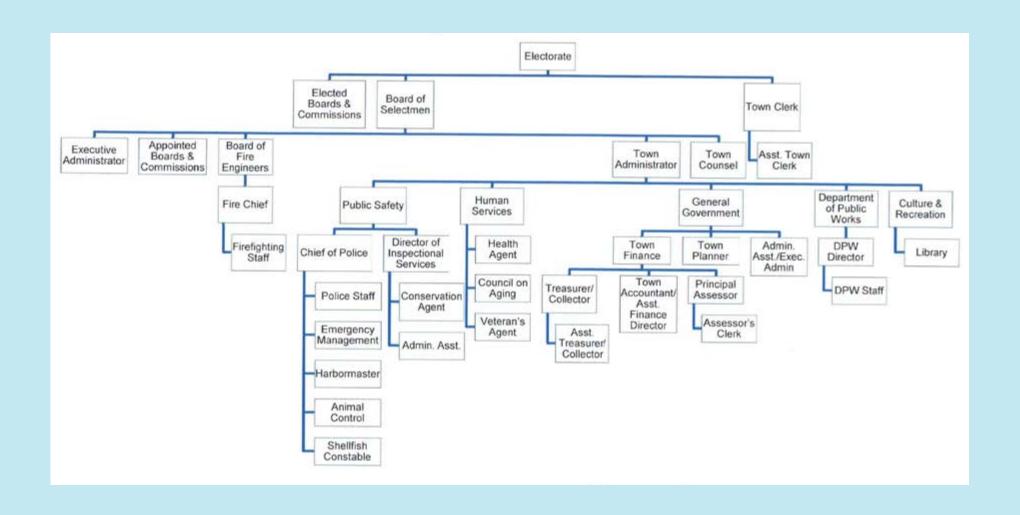
## **Newbury Police Department**



2014 - Police Department Staff, total of 21 officers



## **Town of Newbury Organizational Chart**





## **Town Hall Program**

Newbury Town Hall Program A	Asses	sment				6/21/	2014
Eric P. Svahn						Proposed A space i	
Town Hall 1st Floor		3,200	sf	16	61	2,930	6,130
Department	note	Exist SF		Staff	Visitor	New SF	Total SI
Board of Selectman office		285		1		150	435
Town Administrator		154		2	2	100	254
Treasurer/Collector Office		277		2		0	277
Assessor's Office		155		1	1	160	315
Planning office		118		2	2	20	138
Town Accountant		55		1	1	0	55
Town Clerk		280		2		0	280
Inspectional services office	(1)	90		2	2	260	350
Conservation Commission office	(1)	90		2	2	40	130
Board of Health	(1)	90		1	1	40	130
Plan review/conference room		0				200	200
Assembly Hall		750			50	0	750
Assembly Hall (increase to 100 seats)						750	750
Kitchen Break room		72				100	172
Men's toilet		63				50	113
Women's toilet		50				50	100
General storage		0				300	300
Accountant Storage		46				30	76
Vault		118				0	118
File storage		0				80	80
Polling equipment storage		134				0	134
Electrical Closet		20				0	20
Entry Display Board		143				50	193
Corridors		40				500	540
Stairs		100				0	100
Elevator or lift		0				50	50
Exterior wall		70				0	70

Existing Town Hall square footage	8320			
First Floor	3200			
Basement	3200			
Trailers Existing	1320			
Trailer New 12' x' 50'	600			
Additional added program, NOT included	in the above nu	mbers	1200	sf subtota
DPW Room at Town Hall			50	
Fire Board of Engineers room			150	
THE DOGIN OF LINGHEETS TOOM			250	
Community Room			_50	
-			350	
Community Room				

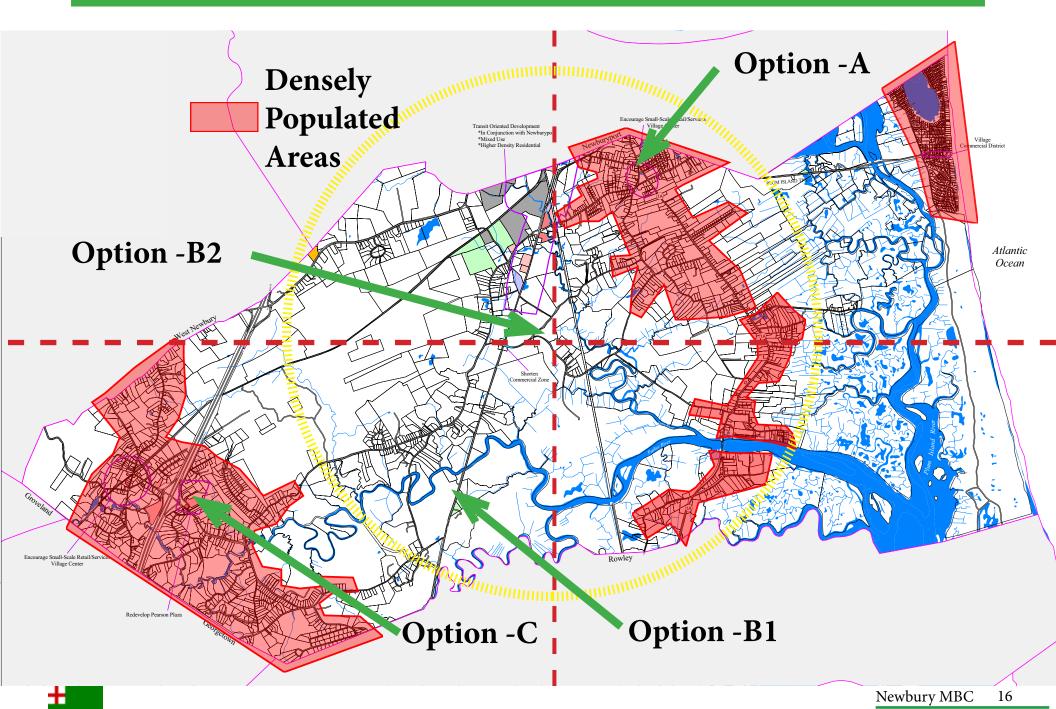


### **Options to be Considered**

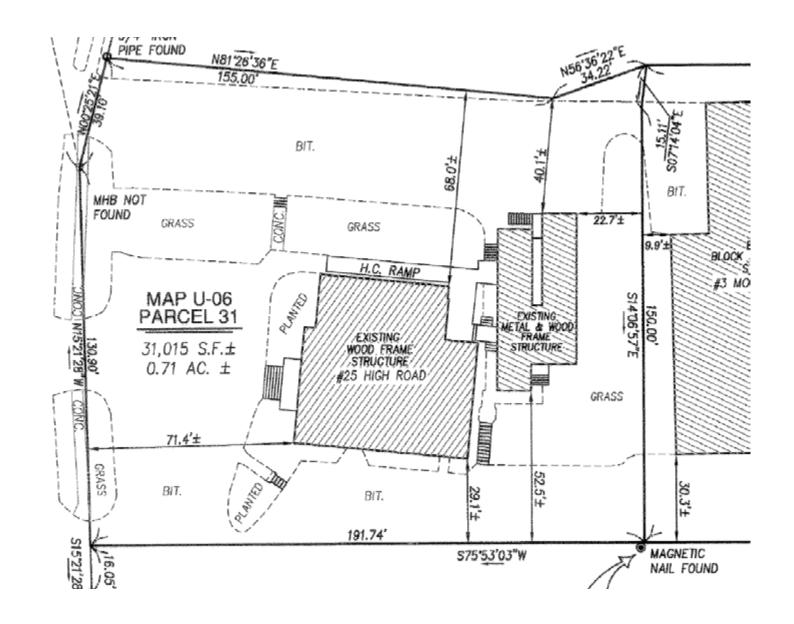
- **Option A** New Town Hall & New Police Station on the Existing Town Hall Site
- **Option B** New Police Station -Somewhere (several locations)
  Town Hall Renovation
- Option C New Town Hall -Somewhere

  New Police Station on the Existing Town Hall Site
- **Option D** Renovated Town Hall with New Addition Renovated Police Station with New Addition
- Option E Public Safety Complex, Combined Police & Fire

## Newbury, Massachusetts



## **Existing Town Hall & Police Station Site Plan**

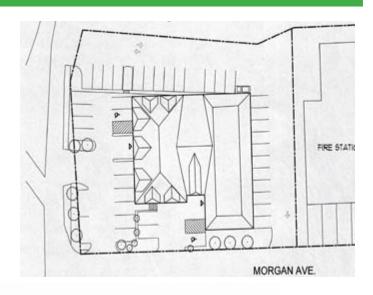


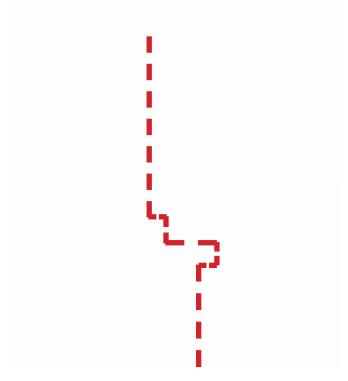


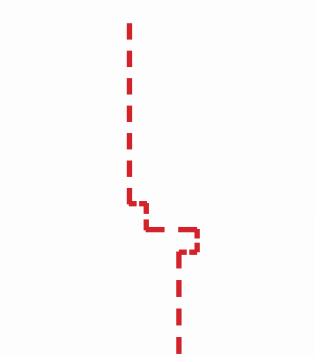
## **Option A - New Town Hall & New Police Station**

on the Existing Town Hall Site









**Second Floor** First Floor

# Option A - New Town Hall & New Police Station on the Existing Town Hall Site

**Proposed Rendering CSS Architects 2014** 



## **Option B - New Police Station - Somewhere in Town**



First Floor

Police Station
Option A plan





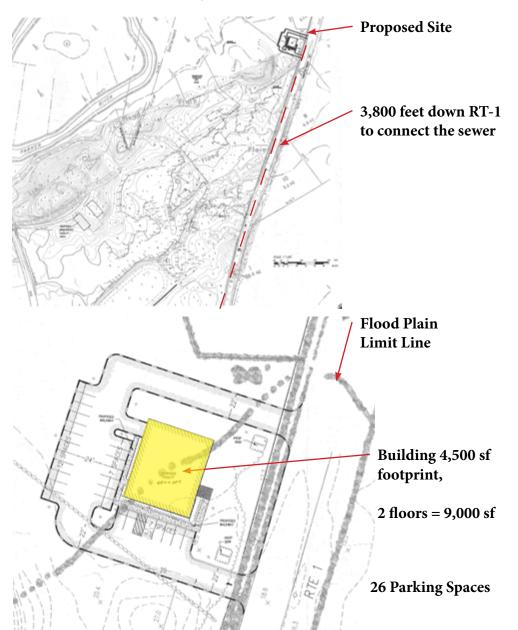
#### **Town Hall**

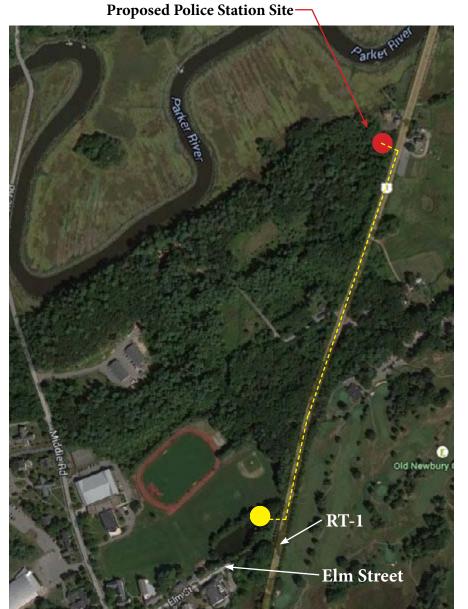
Renovations to basement



## Option B1 - New Police Station - Governors Academy Site RT-1

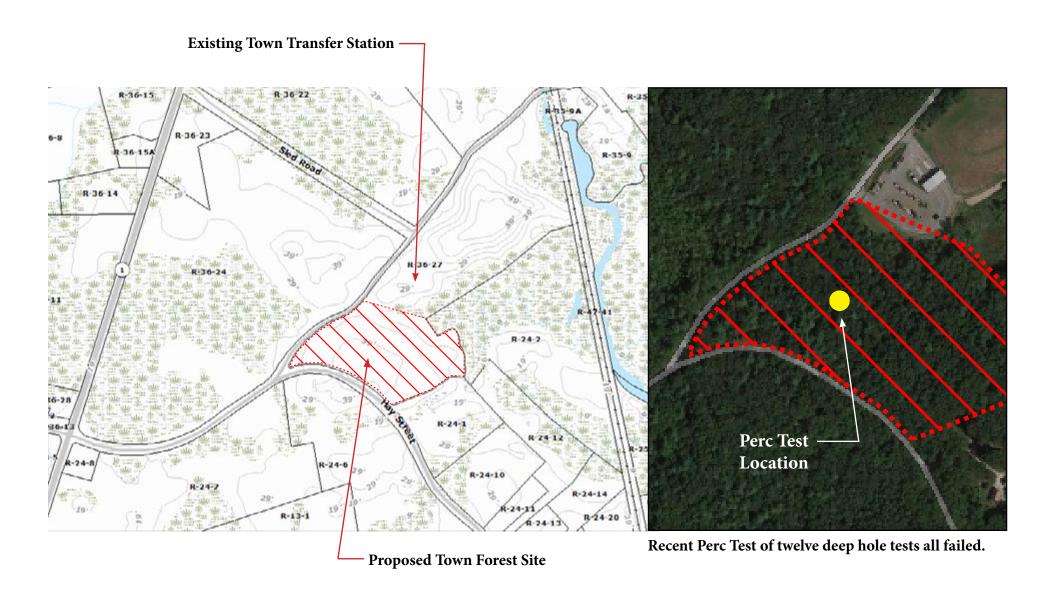
#### w/ Town Hall renovation







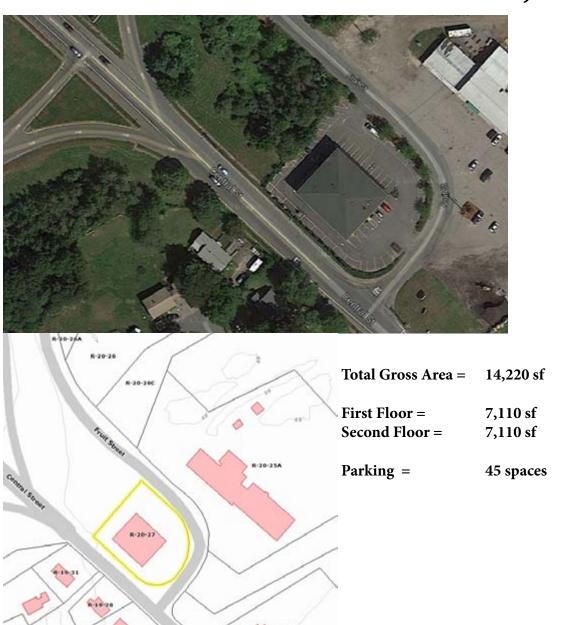
## Option B2 - New Police Station - Boston Road - Town Forest Town Hall renovation

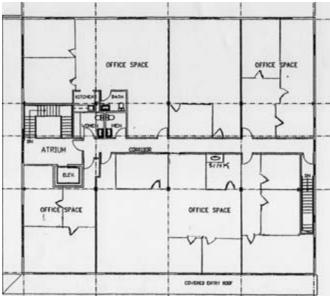




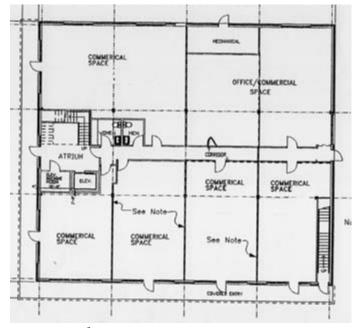
## **Option C - New Police Station @ High Road**

## Town Hall Moves to Another Location, TBD



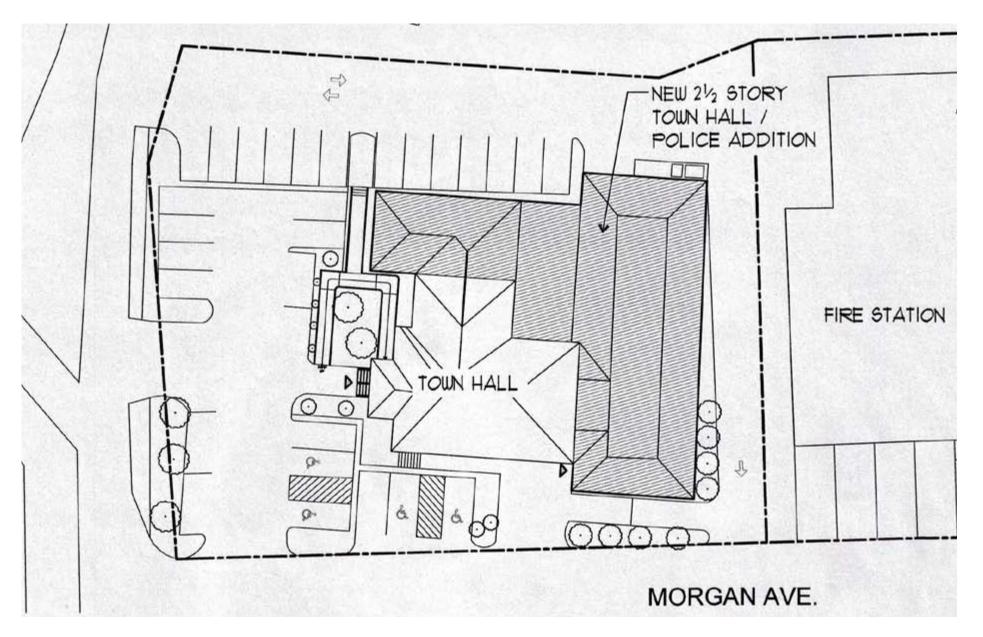


**Second Floor** 



First Floor

# Option D - Renovated Town Hall with New Addition Renovated Police Station with New Addition





## Option D - Renovated Town Hall with New Addition

#### Renovated Police Station with New Addition



OPTION 1 - PROPOSED SECOND FLOOR PLAN

**First Floor** 

**Second Floor** 



## Option E - Public Safety Complex, Combined Police & Fire





## Option E - Public Safety Complex, Combined Police & Fire





## Police Station Facility Comparisons

Newbury	21	6,666	9,000		\$3,818,000	\$424
Town	FTE	Population 2,007	Bldg Size in Sq. Ft.	Original Cost	Building Cost dollars	Cost per Sq. Ft.
Sherborn	16	4,217	8,000	\$2,377,000	\$3,638,331	\$454.79
Dracut	52	29,498	23,350	\$7,985,700	\$8,385,000	\$359.10
Orleans	31	6,315	18,100	\$6,4 <u>8</u> 9,000	\$6,489,000	\$358.51
Acton	44	20,753	22,400	\$6,350,000	\$7,901,000	\$352.72
Sudbury	35	17,159	18,500	\$6,105,000	\$6,471,300	\$349.80
Holliston	25	13,941	14,871	\$5,200,000	\$5,200,000	\$349.67
Harvard	14	6,001	9,000	\$2,147,000	\$3,142,907	\$349.21
Ayer	20	7,369	12,800	\$2,700,000	\$4,428,000	\$345.94
Hanson	25	9,956	14,260	\$3,902,789	\$4,604,432	\$322.89
Bridgewater	34	25,129	15,800	\$3,500,000	\$5,075,000	\$321.20
Reading	48	23,129	21,970	\$4,635,000	\$7,028,000	\$319.89
Littleton	22	8,714	14,100	\$4,400,700	\$4,400,700	\$312.11
Grafton	24	17,525	15,800	\$3,843,506	\$4,827,828	\$305.56
Westford	50	21,790	22,500	\$4,150,000	\$6,673,283	\$296.59
Hopkinton	26	14,307	17,500	\$3,700,000	\$5,159,000	\$294.80
Average	31	15,079	16,597	\$4,521,320	\$5,583,859	\$341.10
Median	26	14,307	15,800	\$4,150,000	\$5,159,000	\$345.94



#### Town Hall & Police Department Facility Improvements Projects

		New PD/TH		PD goes		TH Goes		Patch&Add
10/1/14	_	Α	•	В		С		D
Total Project Cost		\$8,423,608		\$9,256,238		\$8,883,542		\$8,498,338
Total Project area, sf	sf	14,431	sf	13,033	sf	23,220	sf	15,300

**Option A** - New Town Hall & New Police Station on the Existing Town Hall Site

**Option B** - New Police Station -Somewhere (several locations)

Town Hall Renovation

**Option C -** New Town Hall -Somewhere

New Police Station on the Existing Town Hall Site

**Option D** - Renovated Town Hall with New Addition

Renovated Police Station with New Addition

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Town Hall			Police Department		Total Project
Total GSF	5,431	sf	Total GSF	9,000 sf	14,431
New Construction	5,431		New Construction	7,668	
Renovation				1,332	
Escalation to mid point in construction			1.5 years	4.00%	\$8,423,608
Total Estimated Cost	\$3,236,100		Total Estimated Cost	\$4,710,700	\$7,946,800
Construction Cost	\$2,694,000		Construction Cost	\$3,818,200	
Construction	1,944,000			3,818,200	
Demolition	inc		Demolition	inc	
Sewer	750,000		Sewer	0	
Site Costs	0		Site Costs	0	
Contingency	0		Contingency	0	
Tenant Fit Out	inc		Tenant Fit Out	inc	
Non Construction Cost	\$542,100		Non Construction Cost	\$892,500	
Lump sum	347,100			697,500	
FF&E	75,000		FF&E	75,000	
Moving	20,000		moving	20,000	
Temp facilities	100,000		Temp facilities	100,000	
Architectural/Eng Fees	inc			inc	
Project Manager	inc			inc	
Legal & Testing	inc			inc	
Printing/Reproduction	inc			inc	



OP.	TIO	N:	В
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Town Hall			Police Department			Total Project
Total GSF	4,033	sf	Total GSF	9,000	sf	13,033
New Construction	833		New Construction	9,000		
Renovation	3,200					
Escalation to mid point in construction			1.5 years	4.00%		\$9,256,238
Total Estimated Cost	\$3,271,600		Total Estimated Cost	\$5,460,700		\$8,732,300
Construction Cost	\$2,736,600	\$679	Construction Cost	\$4,568,200	\$508	
Construction	1,986,600	40.0		3,818,200	4000	
Demolition	inc		Demolition	0,010,200		
Sewer	750,000		Sewer	750,000		
Site Costs	0		Site Costs	0		
Contingency	0		Contingency	0		
Tenant Fit Out	inc		Tenant Fit Out	inc		
Non Construction Cost	\$535,000	19.55%	Non Construction Cost	\$892,500	23.37%	
Lump sum	340,000			697,500		
FF&E	75,000		FF&E	75,000		
Moving	20,000		moving	20,000		
Temp facilities	100,000		Temp facilities	100,000		
Architectural/Eng Fees	inc			inc		
Project Manager	inc			inc		
Legal & Testing	inc			inc		
Printing/Reproduction	inc			inc		

	OPTION: C										
Town Hall			Police Department			Total Project					
Total GSF	14,220	sf	Total GSF	9,000	sf	23,220					
New Construction	0		New Construction	9,000							
Renovation	14,220										
Escalation to mid point in construction			1.5 years	4.00%		\$8,883,542					
Total Estimated Cost	\$2,920,000		Total Estimated Cost	\$5,460,700		\$8,380,700					
Construction Cost	\$2,500,000	\$176	Construction Cost	\$4,568,200	\$508						
Construction	1,000,000			3,818,200							
Demolition	inc		Demolition	0							
Sewer	0		Sewer	750,000							
Site Costs	1,500,000		Site Costs	0							
Contingency	0		Contingency	0							
Tenant Fit Out	inc		Tenant Fit Out	inc							
Non Construction Cost	\$420,000	16.80%	Non Construction Cost	\$892,500	23.37%						
Lump sum	325,000			697,500							
FF&E	75,000		FF&E	75,000							
Moving	20,000		moving	20,000							
Temp facilities	0		Temp facilities	100,000							
Architectural/Eng Fees	inc			inc							
Project Manager	inc			inc							
Legal & Testing	inc			inc							
Printing/Reproduction	inc			inc							

#### **OPTION: D**

Town Hall			Police Department			Total Project
Total GSF	6,400	sf	Total GSF	8,900	sf	15,300
New Construction	0		New Construction	8,055		
Renovation	6,400			845		
Escalation to mid point in construction			1.5 years	4.00%		\$8,498,338
Total Estimated Cost	\$3,231,600		Total Estimated Cost	\$4,785,700		\$8,017,300
Construction Cost	\$2,736,600	\$42 <b>9</b>	Construction Cost	\$3,918,200	\$440	
		φ <del>4</del> 20	Construction Cost		Φ440	
Construction	1,986,600		Dana distan	3,918,200		
Demolition	inc		Demolition	0		
Sewer	750,000		Sewer	0		
Site Costs	0		Site Costs	0		
Contingency	0		Contingency	0		
Tenant Fit Out	inc		Tenant Fit Out	inc		
Non Construction Cost	\$495,000	18.09%	Non Construction Cost	\$867,500	22.14%	
Lump sum	325,000			697,500		
FF&E	75,000		FF&E	75,000		
Moving	20,000		moving	20,000		
Temp facilities	75,000		Temp facilities	75,000		
Architectural/Eng Fees	inc			inc		
Project Manager	inc			inc		
Legal & Testing	inc			inc		
Printing/Reproduction	inc			inc		



## **Project Schedule**

2014 October 28th	Today		
2014 November 1st	MBC files a Form B - Capital Funding Request		
2014 November ??	MBC to hold a Public Workshop to present the issues		
2014 December ??	MBC to hold a Public Workshop to present the issues		
2015 May or sooner	ATM - Warrant request for Funding Design/Engineering		
2015 June	Design and Engineering, to March 2016		
2016 May	ATM - Request Funding for Project		
2016 June	Ballot Initiative for Debt Exclusion Override		
2016 July	Project Bidding		
2016 August	Construction Starts, estimated 14 months of construction		
2017 November	Construction Completed - Start Finishes-Furnishings-Equipment		
2018 January	Facility ready to occupy		